

MEMORANDUM OF AGREEMENT

BETWEEN

**JAWAHARLAL NEHRU TECHNOLOGICAL UNIVERSITY –
KAKINADA
KAKINADA, INDIA**

AND

**CENTRAL MICHIGAN UNIVERSITY
MT. PLEASANT, MICHIGAN, USA**

The Jawaharlal Nehru Technological University - Kakinada, (JNTUK) and Central Michigan University (CMU) desire to promote further cooperation between their institutions and between India and the United States of America. They therefore enter into this formal statement of collaboration for coordination of academic programs between the two institutions to facilitate JNTUK students' entry into and completion of CMU's Master of Business Administration and the Master of Science in Information Systems degree programs.

Section 1: Purpose

The purpose of this agreement is to establish collaborative graduate degree programs between JNTUK and the CMU College of Business Administration. It is the intent of this program that students will begin their MBA and MSIS studies at JNTUK and then transfer to CMU to complete requirements for the CMU MBA and MSIS degrees.

Section 2: Requirements common to all students from JNTUK nominated by JNTUK for admission to CMU

Applicants must meet CMU admission requirements for international students and CMU regular admission requirements. Applicants for graduate programs must meet the regular admission requirements of the College of Graduate Studies and the specific graduate programs at CMU.

Students enrolling at CMU are responsible for all living expenses and the purchase of required international students' health insurance.

All students nominated to CMU by JNTUK will receive the lowest of the following rates of tuition: (a) 150% of the prevailing rate for in-state graduate tuition; (b) the non-resident rate for graduate tuition; (c) the rate specified in an offer from CMU of a scholarship, fellowship or assistantship made to individual students. JNTUK may submit applications directly to CMU, but is encouraged to submit applications through the CMU Information Center in Hyderabad, India, which is operated by Andhra Pradesh Productivity Council, which can assist students with the application process. No later than three weeks prior to the beginning of the academic term in which students begin their classes at CMU, either JNTUK or the APPC must notify CMU of the names of all students for which the reduced tuition benefit is requested.

Students admitted to CMU under the reduced tuition of 150 percent of in-state rate will continue to receive 150 percent of the in-state rate (adjusted to reflect the current in-state rate in semesters subsequent to their admission) until either of the following conditions applies: (a) two subsequent semesters have passed during which the student has not enrolled in and completed classes at CMU; (b) a period of six years has transpired since the student first enrolled in classes at CMU. This reduced fees agreement applies only to tuition.

Section 3: Master of Business Administration Program

Students enrolled at JNTUK in its Master of Business Administration program (MBA students at JNTUK) may transfer work towards a Master of Business Administration degree program at CMU, which requires a minimum of 31 graduate credits. Terms of this Articulation Agreement, in addition to those contained in Section 2, are as follows:

- 1) Candidates for this program will be recommended by JNTUK on criteria to be mutually established with CMU.
- 2) MBA students at JNTUK may transfer a maximum of 13 credits which will count toward the MBA program at CMU.
- 3) Students at JNTUK will pay the regular tuition and fees for all credits earned at JNTU.
- 4) MBA students at JNTUK must meet regular admission requirements for the CMU MBA and have completed CMU MBA prerequisite courses. The two institutions will agree in advance on those courses and credits from JNTUK that are prerequisites for admission to CMU and will satisfy specific course requirements of the CMU program.
- 5) Students must earn a minimum of 18 credits from CMU in order to receive an MBA from CMU. Four (4) of these credits, MBA 699 (the MBA Project), can be completed either in India or at CMU.
- 6) Candidates for admission to the MBA program at CMU are subject to final approval by the CMU College of Business Administration.
- 7) Students must complete all requirements established by CMU prior to the award of the MBA degree.
- 8) CMU reserves the right to limit the number of students it accepts under this program.

Section 4: Master of Science in Information Systems Degree Program

The second program implemented by this agreement is a collaborative Master of Science in Information Systems (MSIS) degree program between JNTUK and the CMU College of Business Administration. It is the intent of this program that students will begin their MSIS studies at JNTUK and then transfer to CMU to complete requirements for the CMU MSIS degree.

Students enrolled at JNTUK in its Master of Science in Information Systems (MSIS students at JNTUK) may transfer work towards a Master of Science in Information Systems degree program at CMU, which requires a minimum of 30 graduate credits to receive the MSIS degree. Terms of this Articulation Agreement, in addition to those contained in Section 2, are as follows:

- 1) Candidates for this program will be recommended by JNTUK on criteria to be mutually established with CMU.
- 2) MSIS students at JNTUK may transfer a maximum of 12 credits which will count towards the MSIS program at CMU.
- 3) Students at JNTUK will pay the regular tuition and fees for all credits earned at JNTU.
- 4) MSIS students at JNTUK must meet regular admission requirements for the CMU MSIS and have completed CMU MSIS prerequisite courses. The two institutions will agree in advance on those courses and credits from JNTUK that are prerequisites for admission to CMU and will satisfy specific course requirements of the CMU program.
- 5) Students must earn a minimum of 18 credits from CMU in order to receive an MSIS from CMU.
- 6) Candidates for admission to the MSIS program at CMU are subject to final approval by the CMU College of Business Administration.
- 7) Students must complete all requirements established by CMU prior to the award of the MSIS degree.
- 8) CMU reserves the right to limit the number of students it accepts under this program.

Section 5: Contact Information

The primary contacts for the MBA and MSIS programs shall be:

For JNTU:

Prof. P. Vijay Kumar
Director
School of Management Studies
JNT University Kakinada
Andhra Pradesh
India - 533 003
Telephone: +91 984 837 6649
E-mail: padishalavk@yahoo.co.in

For CMU:

Dr. Monica C. Holmes
Associate Dean
College of Business Administration
Central Michigan University
Mt. Pleasant, MI 48859 USA.
Telephone: 01-989-774-4364; 01-989-400-1509
Email: monica.c.holmes@cmich.edu

Copies of all major correspondence related to implementation of this agreement will be sent to: Dr. Mark Poindexter, Executive Director of International Affairs, Bovee University Center 106, Central Michigan University, Mount Pleasant, Michigan 48859 USA.

Section 6: Abiding by Institutional Policies

Each party agrees to refrain in the implementation of this agreement from any action which violates established policies, procedures and practices of the other institution.

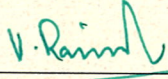
Section 7: Amendment, Duration, Extension/Renewal, Termination

1. This Agreement becomes effective when it is signed by the parties. This Agreement will remain in force for five years after it becomes effective. This Agreement is renewable by mutual written consent of both parties
2. This Agreement may be amended at any time by written consent of both parties.
3. Each institution may, with six months' notice, terminate the Agreement in advance of the agreed upon expiration date, or request renegotiation of its conditions. Under such circumstances, students and faculty already participating in the program will be allowed to remain at the host institution under conditions spelled out at the time of their selection.
4. If either party decides not to renew this Agreement after it expires, students already participating in the degree program at CMU will be allowed to complete this program (within two years from the date they were admitted to the program) under conditions spelled out in the existing Agreement.

Section 8: Other Terms

1. Both universities will hold discussions to resolve any issues that occur during the implementation of this agreement.
2. Disputes arising concerning this Agreement shall be resolved by consultation between the liaisons for the two universities. If these liaisons cannot resolve the dispute, it shall be referred to higher representatives of each university. If it cannot be resolved by the higher representatives, it will be referred to the presidents of the institutions. If these persons cannot resolve the dispute, the Agreement will be mutually terminated. Under such circumstances, students and faculty already participating in the exchange will be allowed to remain at the host institution under conditions spelled out at the time of their selection. If the disputes cannot be settled under this process, the agreement will terminate.
3. Both CMU and JNTUK will hold the other harmless and keep the other indemnified from and against all claims, demands, losses, damages, costs and expenses that one party may sustain or incur in consequence or arising out of this joint program.
4. No party to this Agreement shall be deemed to be in default of or shall be liable for the non-performance of any obligation in this document if such non-performance is caused by or attributable to any occurrence which is beyond the reasonable control of the party affected.

FOR JAWAHARLAL NEHRU TECHNOLOGICAL UNIVERSITY – KAKINADA

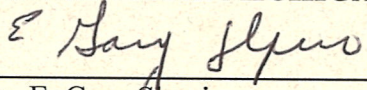


The Registrar

Jawaharlal Nehru Technological University, Kakinada

Date

FOR CENTRAL MICHIGAN UNIVERSITY



Dr. E. Gary Shapiro

Interim Provost

Central Michigan University

July 31, 2009

Date